



# Best Practice IMI project 'HARMONY'

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HARMONY Communication Manager

European Hematology Association

IMI Project Communications Event

2 April 2019, Brussels, Belgium





# Communicating

on behalf of **IMI projects**

# Public-Private-Partnerships

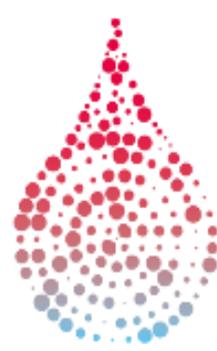
# Communication managers in IMI projects ....

- have a unique position – they play a central role
- represent important organizations - the Project Partners
- will - together with Project peers - to bring the (virtual) 'organization' to life and keep it vibrant
- are always on the look-out for content to translate in to clear messages
- need to be sure to balance the public-private elements of the partnership in outreach activities
- know that internal communications is as important as external comms and will do what is in their power to build and maintain a committed community
- seek for all kinds of opportunities to engage the right external interest
- *think big but spent little | keep cool and dare to take decisions*





- **About HARMONY**
- **Becoming the Communication Manager > Where to start**
- **The Objectives**
- **The Strategy**
- **The Channels > Content**
- **Patient Involvement**
- **What went well > What could go better**
- **Wrap up**



**HARMONY**

Healthcare Alliance for Resourceful Medicines  
Offensive against Neoplasms in Hematology

# Enabling Better and Faster Treatment for Patients with Hematologic Malignancies by using big data technologies



# Our reason for being



- Blood cancers, or hematologic cancers, account for about 40% of cancer cases in children and about one third of all cancer deaths. Important blood cancers are leukemia, lymphoma, and myeloma. There is a need for improved treatments for blood cancers. Individual cancers usually need specific therapies. As many blood cancers are rare and healthcare practice varies across Europe, a lack of data on relevant outcomes represents a challenge for clinicians, researchers, and other decision-makers like regulators and HTA bodies, resulting in limitations for patient access to the best healthcare.
- The key outstanding questions in this field can only be answered by studying large numbers of patients.
- We aim to use Big Data technologies to deliver information that will help to improve the care of hematology patients - it will allow us to reliably predict the course of the disease course and drug response - ultimately, this should result in tools to rapidly select the most promising treatment strategy for a particular patient.

# HARMONY Alliance

Healthcare Alliance for Resourceful Medicines Offensive against Neoplasms in Hematology



## WHO WE ARE

- A pan-European IMI project uniting and aligning healthcare system stakeholders and key opinion leaders in the field of Hematologic Malignancies (blood cancers)
- The first and largest Public Private Partnership in Hematology
- 40 M€ | 2017-2021
- The largest project within IMI Big Data for Better Outcomes program



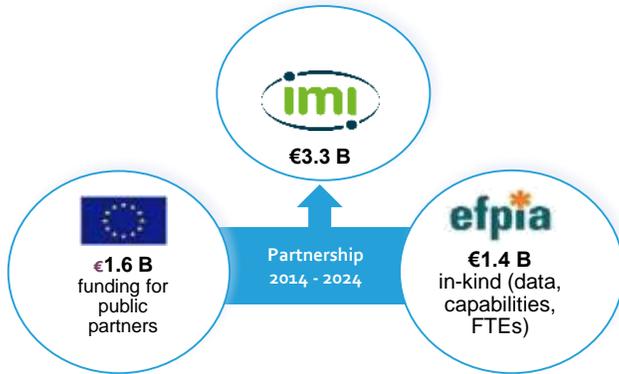
## WHAT WE OFFER

- The HARMONY Big Data Platform: high-quality multidisciplinary sources platform that integrates outcome measures and endpoint definitions
- Big Data 'Tools' to empower clinicians and other Healthcare system stakeholders to improve decision-making

# HARMONY is the Key Initiative within IMI



Europe's largest public-private partnership in healthcare to speed up development of and patient access to new medicines



During first phase (2008-2013), IMI budget of €2 billion: 50% EU FP7, 50% in kind contributions EFPIA companies



BD4BO: An IMI program seeking to leverage big data to improve outcomes:

- Design sets of standard outcomes and demonstrate value;
- Increase access to high quality outcomes data;
- Use data to improve value of HC delivery;
- Increase patient engagement through digital solutions



Connected in BD4BO: IMI projects in different disease areas addressing key enablers in different therapeutic areas.

# Involving every stakeholder group is necessary to meet patients' needs



53 Partners and 32 Associated Members from 22 European countries and still growing. Patient Groups are involved as Alliance Partners.

# What makes us unique?



- Focus on 7 Hematologic Malignancies
- Access to **skilled data scientists/statisticians**
- Access to **data-mapping tools** and **data analysts**
- Access to **ethical** and **legal guidance** for pooling data
- Opportunities to **get involved in projects** that cover multiple diseases, are drug-specific, and incorporate information on quality of life, common genes, common targets, etc.
- Opportunities to interact with **>80 stakeholders** from all healthcare-related areas

# Expected Results

- A **clinical data-sharing platform** including Big Data series from patients with Hematological Malignancies
- Meaningful and harmonized **clinical endpoints** and **outcome** measures in Hematological Malignancies
- **Tools** for analyzing complex data sets including genomic data
- **Biomarkers** that will contribute to timely patient access to more effective and better tolerated innovative therapies
- A **framework** for legal, ethical and governance issues
- A **community** of European stakeholders

# 8 Work Packages



[www.harmony-alliance.eu/en/work-packages](http://www.harmony-alliance.eu/en/work-packages)

**HARMONY Research Projects**  
by public-private-teams:  
7 and more to follow



# 7 Disease Groups

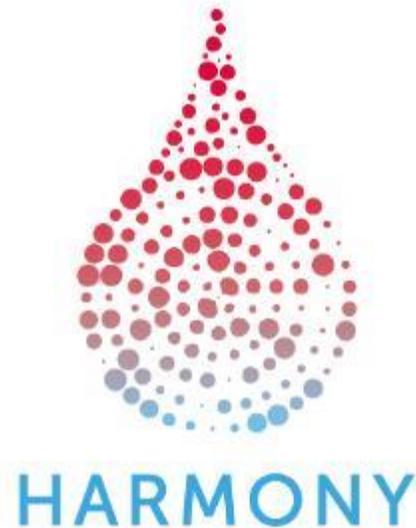


[www.harmony-alliance.eu/en/hematologic-malignancies](http://www.harmony-alliance.eu/en/hematologic-malignancies)

More activities related to patient access, outcomes, privacy, legal issues, ethics, and governance

## Internal audiences

HARMONY Community:  
53 Partners and  
32 Associated Members  
=  
about 300 official contacts



Academic institutions, national clinical disease networks, European organizations, patient advocacy groups, clinicians, and pharmaceutical companies, regulatory agencies, experts in economics and ethics, and information and technology specialists, funders, media.

## External Audiences

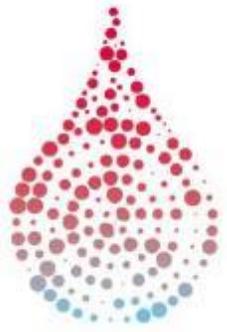
Hematology networks

Multi-stakeholders

Broader audiences

In Europe and beyond





HARMONY

# Communications Dissemination

## Where to start....



Annex 1 of the Grant Agreement – Description of Action (DoA)

Action Full Title:

**Healthcare Alliance for Resourceful Medicines Offensive against Neoplasms in Hematology**

Action Acronym: **HARMONY**

Grant Agreement no.: 116026

IMI2 Call topic identifier H2020-JTI-IMI2-2015-06-two-stage

Name of the coordinating person: Jesús María Hernández Rivas

E-mail address: [jmhr@usal.es](mailto:jmhr@usal.es)

Document version nr 1.6

Date: 2016-11-16



**HARMONY**

Healthcare Alliance for Resourceful Medicines  
Offensive against Neoplasms in Hematology

## Communication Strategy & Plan

Deliverable Number: HARMONY07.02

Delivery Date: 28 April 2017

Author: Cécile Lemaire, Félix de Waele

Last updated: 22 May 2017 (1.6.0)

Communication is key for our success.



**HARMONY**

Healthcare Alliance for Resourceful Medicines  
Offensive against Neoplasms in Hematology

## Communication Strategy & Plan 2018

WP7 | 25 January 2018



**HARMONY**

Healthcare Alliance for Resourceful Medicines  
Offensive against Neoplasms in Hematology

**100.000**

Datasets

Reasons for HARMONY

Hits against Hematological Cancers

**Communication Strategy 2019 & 2020**

WP7 | 11.12.2018

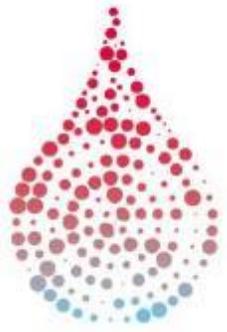


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# Where to start .. some tips

- Understand the IMI Agreement (and tasks/roles in particular)
- Know budget possibilities and restraints
- Draft that communication plan but realize it will evolve
- Start identifying potential 'friends' within the partnership to provide input and/or to act as sounding boards and reach out
- Get a feel for issues that will always need special attention
- Start communicating – small scale - right from the start (web presence, basic text kit, basic house style – present vision, objectives, approach, Partners)
- Connect and stay connected with IMI, EFPIA, Horizon2020
- *Realize there are too many things in too little time ... but just go for it and start shaping and building.*





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# Communications Dissemination

## The Objectives



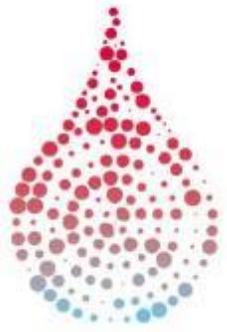
- Raise awareness, inspire, inform, connect, engage and align.
- Nurture collaborations and relations.



We can only make a difference:

by communicating about real and effective developments and achievements, not by plans and intentions.

in finding the right people to connect and finding the right information to catch their interest.



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# Communications Dissemination

## The Strategy





2017: year 1: **Awareness & Introduction**

2018: year 2: **Clarifying & Connecting**

2019: year 3: **Growth & Benefits**

2020: year 4: **Education & Strength**

2021: year 5: **Results & Embedding**

HARMONY 2019 & 2020 Communication strategic imperatives:  
Focus on **growing database**, submit **more HARMONY Research Projects** and attract **more 'Data Providers'**

**Key objectives**

**Expected outcome**

- 1. 'Towards 100,000 datasets' campaign to reach out and enhance awareness**  
**Expected outcome: Sustain and increase momentum among multistakeholders**
- 2. Boost community of data providers and projects proposals**  
**Expected outcome: Maximise clinical and societal value of database to all**
- 3. Engage patients, nurses and their organisations**  
**Expected outcome: Expand HARMONY footprint**



1. Towards 100,000 datasets campaign

All stakeholders

### Reasons

- Support achieving the overall HARMONY goals
- Attract interest leading to new Associated Members
- Attract interest leading to new external relations

### Messages

#### 100,000 reasons why HARMONY matters

- Need to accelerate HM/blood cancer research to improve patient outcomes
- Impact of Big Data analytics
- Progress: achievements and future plans
- Subsidy/investment well spent

2. Boost community of data providers

Clinicians  
Researchers  
Patient Cluster  
Specialist media

- Expand community of potential data providers
- Expand number of Associated Members
- Stimulate project proposals
- Support quest for more data

#### HARMONY needs you

- What is in it for you?
- What has the Alliance achieved?
- How can you join?
- Who else has joined?

3. Engage patients

Patient, nurses and parent organisations

- Expand HARMONY footprint
- Increase awareness of what Big Data can do for patients
- Fuel engagement
- Support educational activities among organizations

#### Your benefit from HARMONY

- What is HARMONY doing for you?
- How can the Alliance's achievements help you advocate your cause?



## Tactics

## Channels

1.

'Towards 100.000 datasets campaign

All stakeholders

- Dedicated articles and posts spotlighting projects (and organization and people)
- Presentations and/or sessions and/or booths by HARMONY Ambassadors at international conferences
- FAQ
- Consistent and strong branding (less is more), consistent tone of voice

Q1 . Q2 . Q3 . Q4

- Community Platform
- www.harmony-alliance.eu
- Social Media
- Websites-newsletters-internal-presentations Partners/Ass.Members
- Funders websites-newsletters-events
- Selected conferences

2.

Boost community of data providers

Clinicians  
Researchers  
Patient Cluster  
Specialist media

- Dedicated campaign landing pages
- Recruitment kit for personalized and targeted approach
- Onboarding kit (upgrade current materials)
- List of prospects (together with WP-leads/KOLs and patient cluster)

Q2 . Q4

- Match-Making event
- EHA Hemasphere
- Editorial in other journals
- Hospital associations
- Annual events/websites/newsletters special interest groups
- Community Platform
- www.harmony-alliance.eu

3.

Engage patients

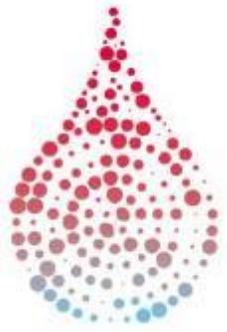
Patient, nurses and parent organisations

- Dedicated landing page with a wide ranges of info/educational bites in layman language such as: articles, videos, animations (base to be created by HARMONY, added with selection of existing materials)
- Mini-info-kits

Q1 . Q2

- Annual events/websites /newsletters of patient/nurses /parent organizations
- Masterclass(es)
- Subscription to HARMONY alerts (new content on landing page)
- Community Platform
- www.harmony-alliance.eu

Solid answers on how to become involved!



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# Communications Dissemination

## The Channels and Toolkit

## The Content



# HARMONY Website



<https://www.harmony-alliance.eu/>

- From web presence to mini website to full force website.

- Video messages by HARMONY Partners and Associated Member explaining their views.

# HARMONY Community Platform



## Trending



## Topics



## Members



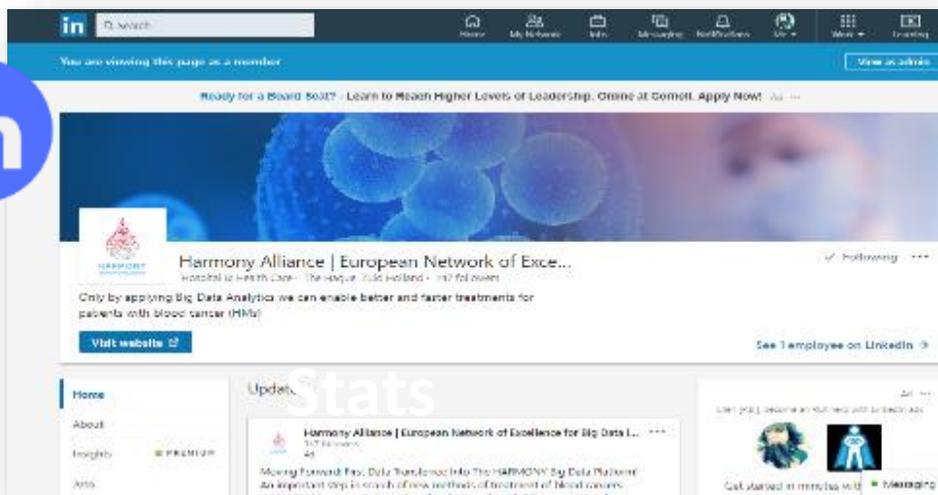
## Events



**An interactive, online, secure platform to connect the Alliance Partners and Associate Members.**

- Home: landing page with trending topics
- Library: for files, videos, share docs
- Groups: closed online work spaces (also with sub calendar, members)
- Message Board: for community posts
- Community: to view all member profiles
- Calendar: for selected events
  
- Only for official HARMONY contacts, access approval needed.
- *Note: interested in a demo?*
- *Mail to [e.dewaal@ehaweb.org](mailto:e.dewaal@ehaweb.org)*

<https://internal.harmony-alliance.eu/>

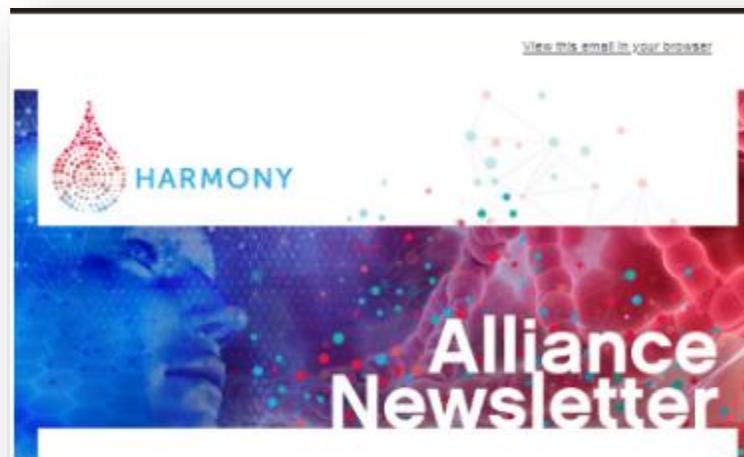


<https://www.linkedin.com/company/harmony-alliance>



<https://twitter.com/HarmonynetEU>

More items in the toolkit are: HARMONY Banners | PPT decks | Folders Press release | Editorials



Edition 3 | 2018

Dear \*[FNAME]\*,

In this newsletter please find a general update about upcoming meetings, the latest video interviews and new abstracts. Help us reach out to audiences who can benefit from HARMONY projects: share LinkedIn updates; stimulate your colleagues to subscribe to our external newsletter; connect us with the communication team of your organization; provide us with news and information topics we can turn into inspiring messages. We are looking forward to your input and to meeting you in Valencia at the General Assembly!

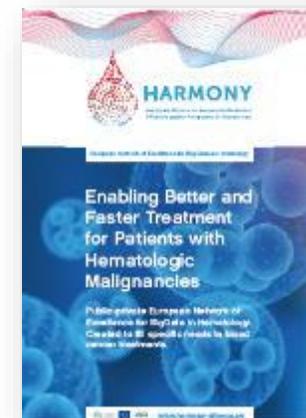
All the best from the HARMONY Communication and Dissemination Team

### Introducing Associated Members



The HARMONY community is expanding. We are open to more European data providers!

HARMONY's main purpose is collecting multi-disciplinary European data sources to respond to clinical questions and implement new treatment strategies on blood cancers.



Include communication channels of Partners, Associated Members and funders in your outreach.

## HARMONY participates in a selection of European and international conferences

- In addition we organize sessions
- And each year all Partners and Associated Members attend the General Assembly

The screenshot shows the 'Meet us' section of the HARMONY website. It features a grid of event cards. The top row includes the IMI logo, the 2019 ASCO Annual Meeting, and the Amsterdam 24th Congress of the European Hematology Association. The bottom row includes the 4th General Assembly and the ASH 2019 American Society of Hematology meeting. Each card provides details such as dates, location, and a brief description of the event.

The screenshot shows the 'News' section of the HARMONY website. It features a grid of news articles. The top row includes 'Press Release' about data transfer, 'The HARMONY BigData Platform', and 'HARMONY Anonymization Concept'. The middle row includes 'The Summary report of the Heads of Medicines Agencies', 'EHA and HARMONY organize the 2nd meeting', and 'HARMONY Patient Cluster discussed the prospective outlook'. The bottom row includes a photo of two men, a red abstract image, and a photo of a man speaking.

- Examples of content



# Communications Dissemination

# Patient Involvement



← → ↻ 🏠 <https://www.harmony-alliance.eu>



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About Us News Meetings Hematologic Malignancies Partners Patient Cluster Associated Members Work Packages Contact

# Big Data to enable better and faster treatment for Patients with Hematological Malignancies.

HARMONY

Home News Meetings Hematologic Malignancies Partners Patient Cluster Associated Members Work Packages Contact

## Questions & Answers

We have answered in this page the most frequent questions received.

- What are HARMONY work packages? [Read the answer](#)
- What are Associated Members? [Read the answer](#)
- What organisations are partners in HARMONY? [Read the answer](#)
- What is HARMONY's subject? [Read the answer](#)
- What is the HARMONY patient cluster? [Read the answer](#)

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For patients & Carers



Questions & Answers



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Home > News > HARMONY Patient Cluster discussed the prospective outlook of Big Data in hematology for patients

## HARMONY Patient Cluster discussed the prospective outlook of Big Data in hematology for patients

February 19, 2019

At 4 February 2019 representatives of HARMONY Patient Cluster together with HARMONY experts in research and data science discussed the prospective outlook of Big Data in hematology for patients. In an interactive program attendees discussed the difference Big Data can make in blood cancer research and what it can mean for patients. In addition topics that will be discussed in the interactive set up are involvement of patient communities both in HARMONY projects and in related activities, as well as information needs.

The HARMONY Patient Cluster present were:

- Acute Leukemia Advocates Network (ALAN)



## BIGDATA & BLOOD CANCERS

### WHAT AND WHY?

Dedicated communication activities developed together with the HARMONY Patient Cluster and dedicated to a broader audience

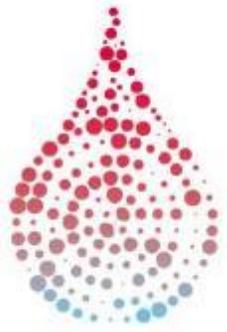


## **Communications Dissemination**

**What went well**

**What could go better**





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Wrap up





# What did we – the communication team -achieve

- A solid identity
- Visibility (a full functioning and effective unique virtual organization)
- Awareness about the critical importance of Big Data in relation to Hematology
- Delivering HARMONY's "message" (through a wide range of external communication tools and materials), our view, our people, our work and how we can contribute to patients with Hematologic Malignancies
- Internal Community
- External Network

2017 | 2018 | 2019 | 2020 | 2021



# Thank You

Contact: Ellen de Waal  
e.dewaal@ehaweb.org



[www.harmony-alliance.eu](http://www.harmony-alliance.eu)



@harmonyNet



HARMONY Alliance | European  
Network of Excellence for Big Data in  
Hematology



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- This Joint Undertaking receives support from the European Union's Horizon 2020 research and innovation programme and the European Federation of Pharmaceutical Industries and Associations (EFPIA). IMI supports collaborative research projects and builds networks of industrial and academic experts in order to boost pharmaceutical innovation in Europe.
- Read more at: [www.imi.europa.eu](http://www.imi.europa.eu)